



LAKESIDE FIRE PROTECTION DISTRICT

FISCAL YEAR 2021 PRELIMINARY BUDGET OVERVIEW

6/23/2020

1

AGENDA

- ▶ Fiscal Year 2020-2021 Preliminary Budget (second reading)
 - ▶ General Fund Summary
 - ▶ Revenue Summary
 - ▶ Expense Summary
 - ▶ Federal Grants Fund
 - ▶ Operating Budget
 - ▶ Fund Balance
 - ▶ Capital Reserves
 - ▶ Changes to Fund Balance
- ▶ Next Steps

General Fund Summary

FY20-21 General Fund Revenues and Expenditures Summary

	Funding	Expense	Net Change
Fund 100 - General Fund	\$ 17,332,132	\$ 18,253,681	\$ (921,549)
Capital Equipment & Vehicle Reserve*	870,780		870,780
Capital Facility Reserves*	280,342	682,457	(402,115)
Fund 200 - Federal Grants Fund	76,009	76,009	-
Net Changes to Fund Balance	\$ 18,559,263	\$ 19,012,147	\$ (452,884)

Note:

*Capital Reseves are assigned reserves in the General Fund. Transfers out of Fund 100 are shown here as funding for the capital. Capital expenses are shown as an expense from these reserves for clarity.

General Fund Revenue

FY20-21 General Fund Revenue by Major Source

Sources (Major Categories)	Amended FY2020	Preliminary FY2021	Change
Property Taxes	12,320,550	12,571,461	250,911
CSA-69 Contract	3,447,188	3,561,527	114,339
Fees for Service	101,000	101,000	-
Other Agency Revenue (excluding CSA-69)	992,500	1,064,153	71,653
Use of Money and Property	110,000	110,000	-
Proceeds from Loan (Station \$3)	3,912,110	-	(3,912,110)
Transfers within funds	1,119,411	1,151,122	31,711
Total All Funds Revenues/Transfers	22,002,759	18,559,263	(3,443,496)

General Fund Expenditures

FY20-21 General Expenditures by Category

Sources (Major Categories)	Amended FY2020	Preliminary FY2021	Change
Salaries & Benefits	12,390,184	13,527,113	1,136,929
Service & Supplies	3,234,502	2,927,686	(306,816)
Debt Services	975,182	973,717	(1,465)
Capital	5,979,881	432,509	(5,547,372)
Transfers Out	1,119,411	1,151,122	31,711
Total All Funds Expenses/Transfers	23,699,160	19,012,147	(4,687,013)

Federal Grants Fund

FY20-21 Overall Federal Grants Fund

Category	Amended FY2020	Preliminary FY2021	Change
Revenues	-	76,009	(76,009)
Expenditures	-	76,009	76,009
Surplus / (Deficit)	-	-	-

State Homeland Security Grants (SHSG)

- FY2018 SHSG - \$38,000 for P25 compliant Radios
- FY2019 SHSG - \$38,000 for P25 compliant Radios

All Funds Revenue and Expenditures

FY20-21 All Funds by Category

Category	Revenues	Expenses	Net Impact
General Fund	17,332,132	18,253,681	(921,549)
Capital reserve *	1,151,122	682,457	468,665
Federal Grants Fund	76,009	76,009	-
Total All Funds	18,559,263	19,012,147	(452,884)

Note: Capital reserve is an assigned reserve within the general fund, transfer out of General fund (Expense), are shown as revenue in capital reserve. Capital expenses are shown as an expense from reserves for clarity and separation.

Operating Budget Summary

FY20-21 Operating Budget Revenues & Expenditures Summary

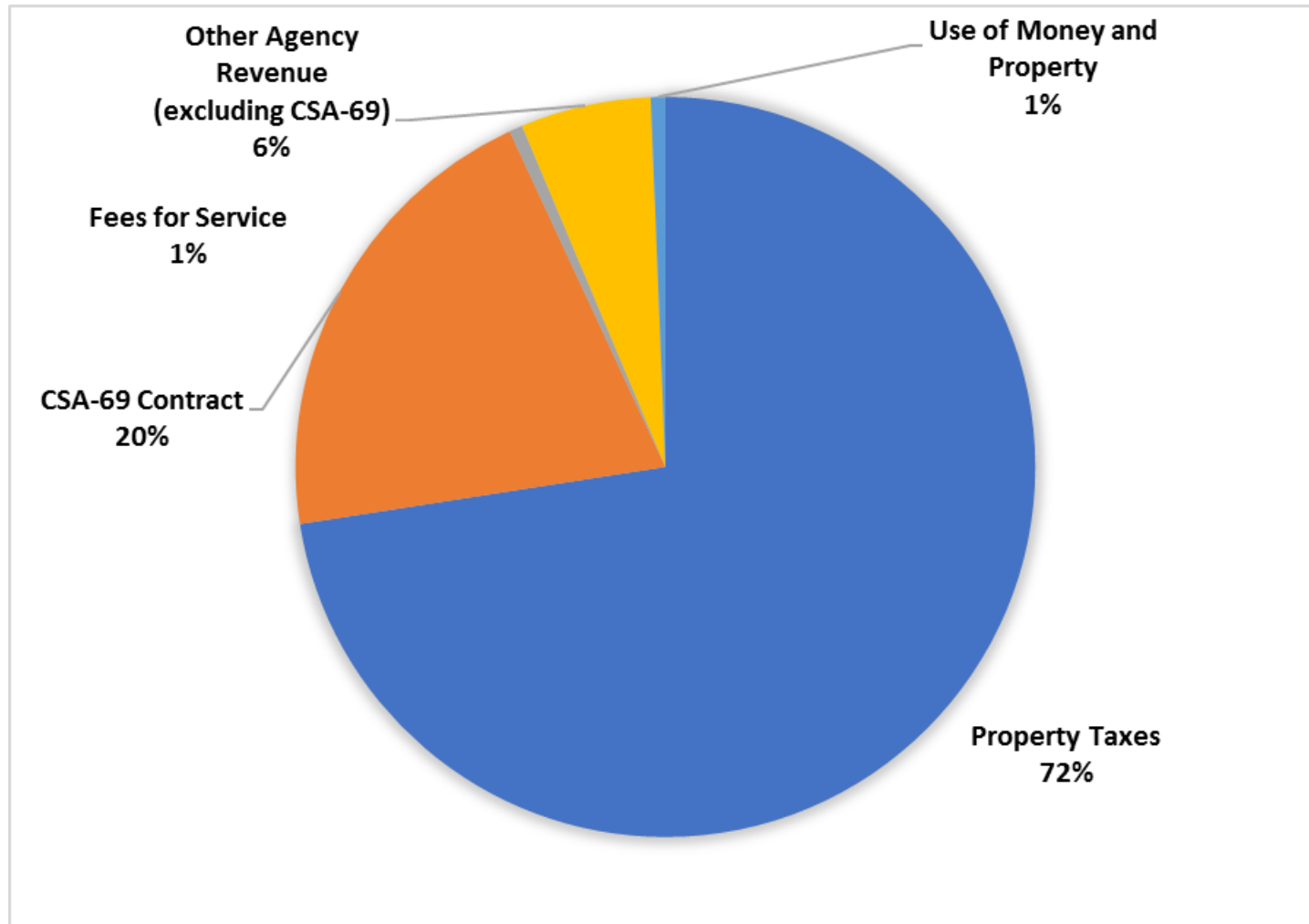
Category	Amended FY2020	Preliminary FY2021	Change
Revenues	16,971,238	17,332,132	(360,894)
Expenditures	17,394,097	18,253,681	859,584
Surplus / (Deficit)	(422,859)	(921,549)	(498,690)

Operating Budget - Revenues

FY20-21 Operating Revenues by Major Source

Sources (Major Categories)	Amended FY2020	Preliminary FY2021	Change	% Change
Property Taxes	12,320,550	12,571,461	250,911	2.04%
CSA-69 Contract	3,447,188	3,561,527	114,339	3.32%
Fees for Service	101,000	101,000	-	0.00%
Other Agency Revenue (excluding CSA-69)	992,500	988,144	(4,356)	-0.44%
Use of Money and Property	110,000	110,000	-	0.00%
Total All Funds Revenues/Transfers	16,971,238	17,332,132	360,894	2.13%

Operating Revenues Breakdown \$17.3 Million



Operating Revenue Assumptions

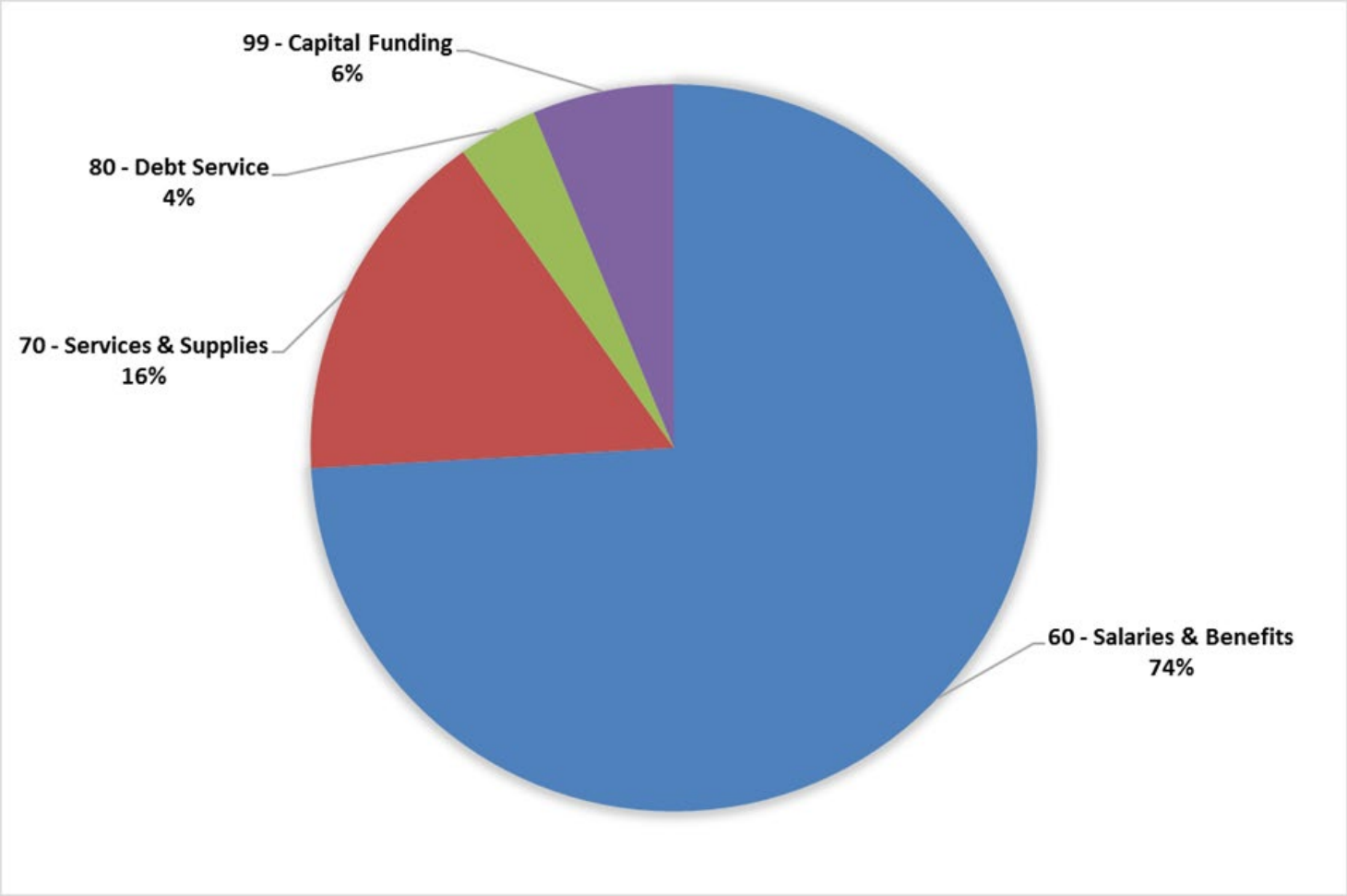
- ▶ **Major Revenue assumptions:**
 - ▶ Overall revenue projected to increase by \$360,000 or 2.13% over the FY19-20 amended budget.
- ▶ **Primary reasons:**
 - ▶ \$250,000 increase from property taxes
 - ▶ 115,000 increase from CSA-69 contract with the County of San Diego
- ▶ A conservative approach was taken at projecting revenue from property taxes due to COVID-19 impacts but will need further modifications.

Operating Budget - Expenditures

FY20-21 Operating Expenditures by Category

Sources (Major Categories)	Amended FY2020	Preliminary FY2021	Change	% Change
Salaries & Benefits	12,390,184	13,527,113	1,136,929	9.18%
Service & Supplies	3,234,502	2,927,686	(306,816)	-9.49%
Debt Services	650,000	647,760	(2,240)	-0.34%
Transfers Out	1,119,411	1,151,122	31,711	2.83%
Total All Funds Expenses/Transfers	17,394,097	18,253,681	859,584	4.94%

Operating Expenditures Breakdown \$18.2 Million



Operating Expenditure Assumptions

- ▶ **Salaries & Benefits assumptions:**
 - ▶ Increase of \$1.14 million
 - ▶ \$0.4 million personnel increases
 - ▶ \$0.2 million overtime increases
 - ▶ \$0.5 million pension costs
 - ▶ PERS Normal Cost increases of \$0.2 million
 - ▶ UAL Increases of \$0.3 million
 - ▶ \$.07 million health benefit increases
 - ▶ \$0.03 decrease in OPEB contribution

Operating Expenditure Assumptions (cont.)

- ▶ **Services & Supplies:**

- ▶ Removal of FY19-20 one-time approved expenditures of \$0.3 million.

- ▶ **Transfers Out:**

- ▶ Increase of \$30,000 transfer out to the Capital Reserves

Capital Reserves

FY20-21 Capital Outlay Reserves

Capital Outlay Fund	Equipment & Vehicle	Facilities	Total
Beginning Fund Balance	604,713	2,091,558	2,696,271
Operating transfers In	870,780	280,342	1,151,122
Expenditures			
Debt Services (St #3)		(325,957)	(325,957)
Contracts (St#1)		(356,500)	(356,500)
Ending Fund Balance	1,475,493	1,689,443	3,164,936

Note: the beginning fund balances are estimated until FY19-20 is closed and audited

Fund Balance

FY20-21 *Estimated* Ending Fund Balance

Fund Balance Classification	Beginning Fund Balance 7-1-2020*	FY19-20 Revenues Budget	FY19-20 Expenses Budget	Transfers Out	Transfers In	Adjustments	Estimated Ending Fund Balance 6/30/2021**
<i>Assigned:</i>							
Budget Stability Reserve/UAL Reserve	\$ 506,496			\$ (310,000)			\$ 196,496
Accrued Leave Reserve	1,316,989						1,316,989
Capital Equipment & Vehicle Reserve	604,713				870,780		1,475,493
Capital Facilities Reserve	2,091,558		(682,457)		280,342		1,689,443
Self-Insured Retention Reserve	685,639						685,639
HCFA JPA Liability Reserve	652,800			(33,000)			619,800
CSA-69 Reserve	112,005						112,005
<i>Committed:</i>							
Economic Budget Stability Reserve	\$ 3,039,638				\$ 62,727	\$ (578,549)	\$ 3,102,365
<i>Unassigned:</i>							
Fund Balance	\$ (149,156)			\$ (62,727)			\$ (211,883)
Available (Budget)		17,332,132	(17,102,559)	(1,151,122)	343,000	578,549	(578,549)
Total General Fund	\$ 8,860,682	\$17,332,132	\$(17,785,016)	\$(1,556,849)	\$1,556,849	\$ -	\$ 8,407,798

Changes in Fund Balance

- ▶ Net change is a reduction of \$0.45 million from FY19-20
 - ▶ \$0.34 million reduction to fund non-recurring expenses
 - ▶ \$1.15 million operational transfer in from revenues for Capital Reserves per the 5-Year Capital Funding Plan
 - ▶ \$0.68 million reduction to fund capital expenses
 - ▶ \$0.58 million reduction to the Economic/Budget Stability Reserve

Next Steps

- ▶ July 16th - Aug 27th - Staff and budget committee meetings
 - ▶ Capital Outlay expenditures
 - ▶ 5 Year Capital Plan
 - ▶ Reserves
- ▶ Sep 10th Board of Directors Public Hearing and Adoption of the FY2020-2021 Final Budget (1st Reading)
- ▶ Sep 24th Board of Directors Public Hearing and Adoption of the FY2020-2021 Final Budget (2nd Reading - Optional)

QUESTIONS?

6/23/2020

21